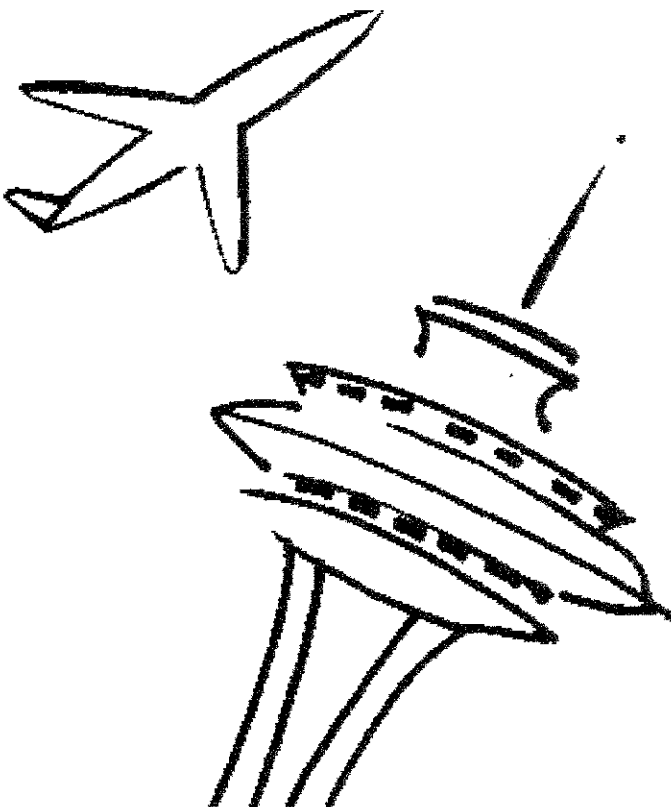


INTERNATIONAL AVIATION WOMENS ASSOCIATION

9th Annual Conference Expanding Horizons

I A W A

**INTERNATIONAL AVIATION
WOMENS ASSOCIATION**





PRESIDENT'S WELCOME

Dear Colleagues:

Welcome to the Ninth Annual Conference of the International Aviation Womens Association (IAWA) in Seattle, Washington. We hope this conference will further the goals of IAWA, which are to provide a network for professional women in aviation and to promote and raise the profile of women in the aviation industry.

IAWA grew out of a group of women in the aviation industry - attorneys and insurance executives - who began talking about common experiences, issues and concerns at industry conference in the mid-1980's. From that they began meeting informally and subsequently decided to form IAWA as an international organization for women aviation defense attorneys, the aerospace manufacturing industry, airlines and related governmental agencies. One of the initial objectives of the organization, which grew directly from the founding members' experience at that industry gathering, was to promote women as speakers at industry conferences and seminars. We, therefore, have only women speakers, many of whom are IAWA members, at our conferences in order to afford more opportunity for women to speak and to continue to raise the profile of women in the aviation area. One of things that I am most proud of is the fact that at many of the industry conferences I now attend IAWA members are speakers or are members of the conference planning committees and I know that this is as a direct result of IAWA efforts in this area.

We have a wonderful and distinguished group of women speakers to address our group at this conference and they certainly represent the "Expanding Horizons" for women and for the aviation industry. I hope that all of you find IAWA to be as rewarding and invaluable, especially as to the friendships developed, as I have found it to be.

September 24, 1997

President, International Aviation Womens
Association

INTERNATIONAL AVIATION WOMENS ASSOCIATION

MISSION

Founded in 1989, the International Aviation Womens Association (IAWA) brings together women of achievement in the aviation industry and promotes their advancement internationally through the establishment of a worldwide network of aviation professional contacts. IAWA is an international organization for women who hold senior positions in the aviation and aerospace industry, e.g., finance, insurance, law, manufacturing, operations, regulatory bodies, etc. IAWA is actively seeking new members who have five or more years of experience in these or other aviation-related areas.

As the aviation and aerospace industry adjusts to worldwide economic and political changes, women are assuming greater and more visible roles. Many of today's women in aviation are members of IAWA. Many of tomorrow's women in aviation and aerospace will be IAWA members as well. Take advantage of this opportunity to meet and work with some truly extraordinary people who share the common interests of expanding aviation and advancing women in the industry.

IAWA BOARD OF DIRECTORS - 1995 - 1997

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Conference Schedule

Wednesday, September 24, 1997

- 2:00 p.m. - 4:30 p.m. **IAWA Board of Directors Meeting**
(Hotel Vintage Park - Grand Suite)
- 4:30 p.m. - 5:30 p.m. **Early Registration** (Hotel Vintage Park - Grand Suite)

Thursday, September 25, 1997

- 8:00 a.m. - 9:00 a.m. **Continental Breakfast & Conference**
Registration, Columbia Seafirst Center, 701 Fifth Avenue,
40th Floor Meeting Room
- 9:00 a.m. - 9:10 a.m. **Conference Welcome**
Eileen M. Cashman-Jermak, Associated Aviation Underwriters;
IAWA Vice-President, Programs
- 9:10 a.m. - 9:15 a.m. **President's Welcome**
Katherine B. Posner, Esq., Condon & Forsyth; IAWA President
- 9:15 a.m. - 9:45 a.m. "Mid-Air Collision Avoidance: Beyond See and Avoid"
Shari Stamford Krause, PhD.
- 9:45 a.m. - 10:20 a.m. "Alternatives to CRS Distribution: Ticketless Travel"
Mia Wouters, Esq., Lafili, Van Crombrughe & Partners,
Brussels, Belgium
- 10:20 a.m. - 10:40 a.m. **Morning Break**
- 10:40 a.m. - 12:00 p.m. "Developments in the Asia/Pacific Region"
Panel Presentation - Moderator **Barbara Davydov Bleisch, Esq.**,
Of Counsel, Curtis, Oetting, Heinz, Garrett & Soule,
St. Louis, Missouri
Peng Lim, Solicitor, Beaumont & Son, Singapore
Joanne W. Young, Esq., Partner, Baker & Hostetler,
Washington, D.C.
Sarah Catterall, Willis Corroon Aerospace, London, England

Thursday, September 25, 1997, continued

- 12:15 p.m. - 2:00 p.m. **Luncheon - Columbia Tower Club**
"Strategy Considerations in a Global Business Environment,"
Guest Speaker: **M. Margaret McKeown, Esq.**, Partner,
Perkins Coie, Seattle, Washington
- 2:15 p.m. - 3:45 p.m. "Appearing at Your Public Best"
Lillian Brown, Vice President, Edelman Communications Inc.,
Fairfax, Virginia
- 4:00 p.m. - 5:15 p.m. **General Membership Meeting (IAWA Members only)**
- 6:00 p.m. - 10:00 p.m. **Reception & Dinner - Museum of Flight,**
9404 East Marginal Way South (The Skyline Room)
Guest Speaker: **Gina Marie Lindsey**, Managing Director,
Aviation, Sea-Tac International Airport,
Seattle, Washington

Conference Note

Member Claudia Rockseth of Van Beurden Insurance Services has kindly made her office, which is located at the Columbia Seafirst Center, Suite 6630, available to conference attendees for telephone, facsimile or conference room use, as well as messages. Kelley Finch will be the point of contact for messages and assistance.

Phone: (206) 382-6630
Facsimile: (206) 382-6633
Email: Kfinch@vanbeurden.com

Friday, September 26, 1997

- 8:30 a.m. - 9:00 a.m. **Continental Breakfast**
- 9:00 a.m. - 9:30 a.m. **"Perspectives on Business and Aviation"**
Linda Lang, President
Arizona Rotorcraft, Inc., Mesa, Arizona
- 9:30 a.m. - 10:15 a.m. **"Satellites and the Future of Global Telecommunications"**
Julie Bannerman, Esq., Vice President & General Counsel,
Space Systems/Loral, Inc., Palo Alto, California
- 10:15 a.m. - 10:30 a.m. **Morning Break**
- 10:30 a.m. - 11:30 a.m. **"Challenges and Trends in Aircraft Leasing"**
Panel Presentation - Moderator, **Carla G. Matta, Esq.,**
Bailey & Marzano, Santa Monica, California
Ellyn Slow, Vice President, RTS Capital Services, Inc.,
Montvale, New Jersey
Bonnie L. Dixon, Esq., Partner, Schulte, Roth & Zabel,
New York, New York
- 12:00 p.m. Buses Depart Hotel Vintage Park (Box Lunches Provided)
- 1:00 p.m. - 3:00 p.m. **Tour of Boeing**
- 3:00 p.m. Buses Depart Everett Field
- 4:00 p.m. Buses Arrive - Hotel Vintage Park
- 6:00 p.m. - 10:00 p.m. **Reception & Dinner - Events, Pier 70**
(Pier 70 is located at Alaskan Way and Broad Street)
Guest Speaker: **Nancy E. McFadden, Esq., General Counsel,**
U.S. Department of Transportation

Please note that no camera or videotape equipment will be permitted on the Boeing Tour. Also, closed-toe shoes are required.

SPEAKER BIOGRAPHIES

Julie Bannerman

Julie Bannerman is Vice President & General Counsel for Space Systems/Loral, Inc. ("SS/L"), located in Palo Alto, California. SS/L is a leading producer of satellites and satellite systems providing broadcast, telephone, data and fax communications for commercial customers worldwide. Current projects include the Globalstar system, which will provide global mobile cellular telephone and related services; the CyberStar satellite communications system, which will provide digital communications links -- such as high-bandwidth Internet connections -- for consumers and businesses worldwide; and direct-to-home broadcast television satellites. SS/L is also building the current-generation weather satellites for the U.S. Government. The company's major shareholder is Loral Space & Communications Ltd. headquartered in New York City.

Ms. Bannerman is a graduate of Stanford University (B.A. 1971), Northwestern University (M.A. 1972) and University of California, Hastings College of the Law (J.D. 1976). She was a law firm associate in Government Contracts before joining Ford Motor Company's Office of General Counsel in 1981. While with Ford, she was lead counsel in litigation as well as arbitration proceedings in the U.S. and Europe. She became Division Counsel of Ford Aerospace Corporation's Space Systems Division in 1988. Loral Corporation purchased Ford Aerospace in 1990, at which time Ms. Bannerman assumed her current position with SS/L.

Barbara Davydov Bleisch

Barbara Davydov Bleisch is Of Counsel with Curtis, Oetting, Heinz, Garrett & Soule, P.C. in St. Louis, Missouri. She practices in the area of insurance defense, products liability, and coverage litigation, with an emphasis in aviation matters. Ms. Bleisch received her J.D. degree in 1984 from the University of Kansas, after receiving a Master's Degree in Slavic Languages and Literature, with honors, also from the University of Kansas, and a Bachelor's Degree from Yale University. She also studied at Leningrad State University and she is fluent in Russian.

Ms. Bleisch is a member of the Aviation Insurance Association, the Torts and Insurance Practice Section, Litigation Section, Aviation Litigation Committee and the Forum of Air and Space Law of the American Bar Association, and the Transportation Law Committee of the Missouri Bar. She serves as an arbitrator for the Aviation Defense Managers Council. She is admitted to practice in Missouri, Illinois and Kansas and before the U.S. District Courts for the Eastern and Western Districts of Missouri and the District of Kansas and the U.S. Court of Appeals for the Eighth Circuit.

Lillian Brown

Lillian Brown is a well-known image consultant to many political campaigns. Based in the Washington, D.C. area, Ms. Brown has for decades helped political candidates and others to look and sound their best. She has worked in television news, in the White House and with various political candidates, including as a consultant to several successful Congressional campaigns and was formerly Director of Radio and TV at American and George Washington Universities. She has been a private diction coach to broadcasters, a make-up artist for Presidents Kennedy, Johnson, Nixon, Ford, Carter and Clinton and a worldwide lecturer on improving public appearance. Ms. Brown is presently Vice President for Edelman Communications Inc. She also has authored *Your Public Best* (Newmarket Press) and is a professor at Georgetown University. She also lectures at the Yale Womens Campaign School.

Sarah Catterall

Sarah Catterall is a claims specialist at Willis Corroon Aerospace in London. Ms. Catterall is part of Willis Corroon's Airlines Department where she is responsible for handling Far Eastern and Asian claims. She began her career with Willis Corroon in 1990 and assumed responsibility for handling the Boeing account. When the Boeing account was transferred to Johnson & Higgins, Ms. Catterall followed, although she returned to Willis Corroon in January 1994.

Bonnie L. Dixon

Bonnie L. Dixon is a partner of the law firm of Schulte Roth & Zabel LLP. She concentrates in international and domestic finance transactions, aircraft and equipment finance and leasing transactions for domestic and international financial institutions, asset securitization, structured finance and loan restructuring transactions. Ms. Dixon represents major Japanese financial institutions and U.S. and Japanese operating lessors of commercial and cargo jet aircraft, as well as other aircraft-related equipment.

A Phi Beta Kappa graduate of the University of Michigan and its law school, Ms. Dixon is fluent in Japanese and worked for three years for the law firm of Nagashima & Ohno in Tokyo before commencing her practice in New York. Ms. Dixon served as an adjunct professor for three years at the University of Michigan Law School, where she taught a bi-lingual course entitled "Japanese-American Legal Vocabulary." She regularly lectures on aircraft finance, equipment leasing and asset securitization. Ms. Dixon is the author or co-author of several articles on lender liability and asset securitization which have been published in Japanese, and several articles concerning aircraft finance and leasing transactions which have been published in English.

Shari Stamford Krause, Ph.D.

Dr. Shari Stamford Krause is the author of several McGraw Hill aviation safety textbooks including *Aircraft Safety: Accident Investigations, Analyses, and Applications* and *Avoiding Mid-Air Collisions*. She currently is teaching aviation safety at Auburn University and serves on the Technical Committee on Aircraft Operations at the American Institute of Aeronautics and Astronautics (AIAA). Dr. Krause has served as an instructor at Embry-Riddle Aeronautical University and was employed at Martin Marietta as an engineer. She has authored a number of articles on aviation issues and lectured at various aviation conferences. Dr. Krause also is an FAA licensed pilot.

Linda Lang

Linda Lang is the founder and president of Arizona Rotorcraft, Inc. (ARI) in Mesa, Arizona, a helicopter repair facility. Her resume is varied, including: secretary, bookkeeper, office manager for a construction company, co-founder of a successful concrete company, champion funny car racer and, most recently, founder of ARI. Ms. Lang has advanced ARI from maiden-year sales in 1993 of \$200,000 to 1996 revenues of \$7.3 million. In addition to her entrepreneurial successes, Ms. Lang has participated in automobile racing, driving both super gas-powered dragsters and alcohol-fired "funny cars." She was named 1985's Runner-Up Rookie of the Year and 1986's Colorado Racing Sportswoman of the Year and Colorado Funny Car Championship winner in 1987.

Peng Lim

Peng Lim is a Solicitor in the Singapore office of Beaumont & Son and has experience in handling aviation cases both on behalf of airlines and for the aviation insurance market. Her work covers everything from minor baggage claims to cargo claims and major airline losses in the Asia-Pacific region. She also advises certain Asian carriers on contractual matters. Most recently, she has been involved in handling claims arising out of airline accidents in Indonesia, Japan, Malaysia, the Phillipines, Taiwan and Thailand. Ms. Lim graduated with an honors degree in the United Kingdom. In addition to practicing as a solicitor of the Supreme Court of England and Wales, she also is a member of the Malaysian Bar.

Gina Marie Lindsey

Gina Marie Lindsey has been the Aviation Director for the Port of Seattle, in charge of Seattle-Tacoma International Airport, since August 1993. She came from Anchorage, where for four years she served as Director of Anchorage International Airport. Before that, she worked as Development Manager and then Director of the Alaska International Airport System, which operates the airports in Anchorage and Fairbanks.

As Aviation Director, Ms. Lindsey is responsible for Sea-Tac's operations, facilities, policies and finance. The airport handled 24 million passengers last year, the 14th record-breaking year in a row. Sea-Tac is now the 18th busiest passenger airport in the U.S. and the third fastest growing in the world.

Carla G. Matta

Carla G. Matta is an attorney with the aviation law firm of Bailey & Marzano in Los Angeles, California. She represents major insurance companies in complex, multi-party litigation covering a broad spectrum of claims including aviation, product liability, construction defect, environmental law and bad faith. She specializes in all areas of aviation litigation involving international, domestic and foreign carriers, aircraft and component part manufacturers and aircraft maintenance and servicing facilities. Ms. Matta also has handled various phases of aircraft acquisition, sales and leasebacks.

Ms. Matta is an active member of the California State Bar and has been admitted to practice before the U.S. District Court for all Districts of California and in the District of Columbia. Ms. Matta is a member of the Los Angeles County, Santa Monica and American Bar Association, the Women Lawyers' Association of Los Angeles, and Town Hall Associates.

Nancy E. McFadden

Nancy E. McFadden was nominated by President Clinton to serve as General Counsel of the U.S. Department of Transportation on August 9, 1995 and confirmed by the United States Senate on December 26, 1995. As the Chief Legal Officer of the Department, she is responsible for overseeing approximately 600 lawyers.

Prior to her appointment, Ms. McFadden served as the Principal Deputy Associate Attorney General at the Justice Department (1993-1995), as well as Assistant to the Attorney General (1993). While she was the Principal Deputy Associate Attorney General, she was responsible for overseeing litigation and policy matters involving the Antitrust, Civil, Civil Rights, Environmental and Natural Resources, and Tax Divisions.

Before serving in the Justice Department, Ms. McFadden was a senior member of President Clinton's election campaign in 1992; and then Deputy Communications Director on the transition team in Office of the President-Elect. In private practice, she was with the law firm of O'Melveny and Myers in Washington, D.C.

Ms. McFadden, a native of San Jose, California, graduated from San Jose State University and the University of Virginia School of Law. She was appointed by the California State Senate to the California Post secondary Education Commission. Ms. McFadden resides in Washington, D.C.

M. Margaret McKeown

M. Margaret McKeown is a partner in the Seattle office of Perkins Coie, where she specializes in intellectual property, unfair competition, antitrust, government contracts and corporate and commercial litigation. She has served as counsel for Boeing, Nintendo and other major companies.

Ms. McKeown has served as a White House Fellow (Special Assistant to the Secretary of the Interior and in the White House Office of Policy Development) and is involved in many professional and community activities, including the American Arbitration Association, American Bar Association and American Law Institute. She is listed in *Best Lawyers in America*, *Who's Who of American Women*, *Who's Who in American Law* and *Who's Who in America*. She graduated Phi Beta Kappa from the University of Wyoming and received her J.D. from Georgetown University.

Ellyn Slow

Ellyn Slow is Vice President of RTS Capital Services Inc., an Investment Banking and Aircraft Leasing Company. As an employee of RTS for the last 17 years, Ellyn has had many responsibilities within the company, including administration of the Equities Department, employee benefits, and management of the RTS Helicopter portfolio. This portfolio currently consists of approximately 40 helicopters on lease to various Lessees throughout the United States.

In addition, Ms. Slow is the Risk Manager for both RTS and Executive Jet Aviation, its sister company, responsible for insuring over 180 aircraft valued at over \$1 billion for both Executive Jet and its 750 NetJet owners.

Mia Wouters

Mia Wouters is an attorney at law with Lafili, Van Crombrughe & Partners who specializes in European Air Law, CRS, Telecommunication and National and EU Competition Law. She holds a Master of Laws from the Institute of Air and Space Law of McGill and a License Speciale en Droit Maritime Diploma of Maritime and Port Science. Besides working as an attorney she is currently preparing a doctoral thesis under the fellowship of NATO.

Joanne W. Young

Joanne Young is a partner in Baker & Hostetler's Washington, D.C. office and has been engaged in aviation law since 1975, shortly after she graduated from Georgetown University Law Center. She represents airlines, airports and aviation-related businesses before U.S. Government agencies, Congress and the courts. She has been actively involved in the full range of issues arising in the aviation industry, including commercial transactions, the structuring of joint ventures and marketing alliances, bilateral negotiations, regulatory proceedings, commercial and government contract negotiation, contract interpretation and dispute resolution, international trade and project finance, U.S. import/export matters, legislative issues and litigation. Ms. Young has addressed numerous conferences on aviation and international trade in the U.S., Europe, and Asia. Her extensive list of publications includes articles on commercial aviation developments, U.S. international aviation policy, liberalization of European aviation, international trade and aircraft noise. Ms. Young has testified before Congressional Committees on various occasions, on subjects such as modernization of the commercial fleet, aircraft noise regulation, and sale of operating slots at U.S. airports. She also publishes a monthly newsletter on U.S. Government developments.

IAPWA

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The tour buses for the Boeing Tour are being provided courtesy of
The Boeing Company.

We also would like to thank Associated Aviation Underwriters for their
gift of the "IAWA" sports caps.

MUSEUM OF FLIGHT GENERAL INFORMATION

The Museum of Flight is an independent non-profit cultural foundation dedicated to the preservation of aircraft and related artifacts as well as to the knowledge, enjoyment and self-discovery of flight. Founded in 1965 as the Pacific Northwest Aviation Historical Foundation, the Museum is located in Seattle at the southwest corner of Boeing Field/King County International Airport, site of Seattle's first powered airplane flight in 1910.

The Museum of Flight opened its first wing at this location in 1983 in the historic Red Barn, The Boeing Company's original manufacturing plant. Built in 1909, the Red Barn was donated to the Museum of Flight by the Port of Seattle in 1975 and moved to its present location at Boeing Field/King County International Airport that same year.

Restoration of the Red Barn was completed in 1983 and marked the first phase in an extensive three-part program to build a world-class air and space museum in the Pacific Northwest. The second phase, the Great Gallery, opened to the public in July of 1987. Construction of phase two was made possible by over \$26.4 million in private contributions from individuals and companies around the world. Wings Cafe and the associated catering and meeting facilities were opened in September 1994 to complete phase three.

Exhibits in the Red Barn trace aviation history from its early beginnings through 1938. Displays include a restored 1917 Curtiss Jenny biplane and a working replica of the wind tunnel used by the Wright Brothers.

The Great Gallery chronicles the story of flight from mythology to the early days of wood and all-metal aircraft to the latest accomplishments in air and space technology. Currently over 50 aircraft are on display in the steel-and-glass structure, with dozens of those gracefully suspended from the space frame roof. Aircraft highlight include the world's only Lockheed M/D-21 "Blackbird" and drone; a rare WWII FG-1D "Corsair" rescued from the depths of Lake Washington; and "Apollo", a comprehensive exhibit on the U.S. Space Program.

The 185,075-square foot Museum of Flight complex also includes the Wings Cafe, a 268-seat theater and auditorium, several meeting rooms, two large banquet rooms, a gift store, extensive educational facilities, a library, and the largest aviation archives on the west coast.

THINGS TO DO IN SEATTLE

Pike Place Market - The heart & soul of Seattle! With 150 craft stalls, 200 shops, wonderful restaurants and street musicians throughout, this area is active the entire year. A colorful and exciting spot, the Market is the oldest continually operated independent farmers market in the USA, originated in 1907.

Winery Tours - Of 60 wineries in the state, Chateau Ste. Michelle is the most famous.

Mount St. Helens - Jet ranger helicopters can fly you over the volcanic crater.

Kiana Lodge - A private lodge built in the 1920's. The salmon bakes & Northwest Indian dances are spectacular!

Victoria and Vancouver, British Columbia - An easy day trip to Victoria by seaplane or hydrofoil. Vancouver is just 150 miles north.

Waterfront Park - The Seattle Aquarium is located at Pier 59, Waterfront Park. Also at Waterfront Park is the Omnidome Film Experience which features "The Eruption of Mt. St. Helens" where you are surrounded by sight and sound in the 180-degree dome screen theater.

Pioneer Square/Underground Tour - Historic Pioneer Square preserves the original site of "Old Seattle" which was restored after the Great Fire of 1889. This district is filled with sidewalk cafes, restaurants and galleries. Elliott Bay Books, the largest independent bookstore in Seattle, is also located in Pioneer Square.

Kingdome - Located adjacent to Pioneer Square, the Kingdome is a multi-purpose stadium that hosts professional sporting events, concerts and shows. It is the home of the Seattle Seahawks football team and the Seattle Mariners baseball team.

Participatory Sports - Alpine or nordic skiing, sailing, kayaking, river rafting, cycling, water skiing, fishing, golf, tennis, hiking, etc. (some seasonal)

Shopping - Norstrom's is headquartered in Seattle with flagship store located at 5th St. and Pike St. You can also find Ralph Lauren, Gucci, Barney's New York, and dozens upon dozens of fabulous, unique boutiques!

Whale Watching with Greenpeace volunteers. Available June through September.

The Pilchuck School of Glass Art - Internationally renowned handblown glass.

The Seattle Art Museum - Designed by Robert Benturi, the Art Museum is located on University Street between 1st and 2nd Avenues. The Museum displays one of the largest collections of African art in the United States. It also displays an extensive collection of Northwest Indian and Asian art in its permanent collection.

Houseboat tours on Lake Union, just 7 minutes from the Four Seasons Olympic.

Theater - Seattle employs more actors per capita in the United States than any other city with the exception of New York. There also is Opera, Symphony, and the world-renowned Pacific Northwest Ballet.

Hot air ballooning - View the Pacific Northwest from 3000 feet up in a colorful balloon.

Mt. Ranier National Park - Hiking at Mt. Ranier offers spectacular scenery.

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